



Clinical Services Strategy

**Presentation to HOSC
8 October 2019**

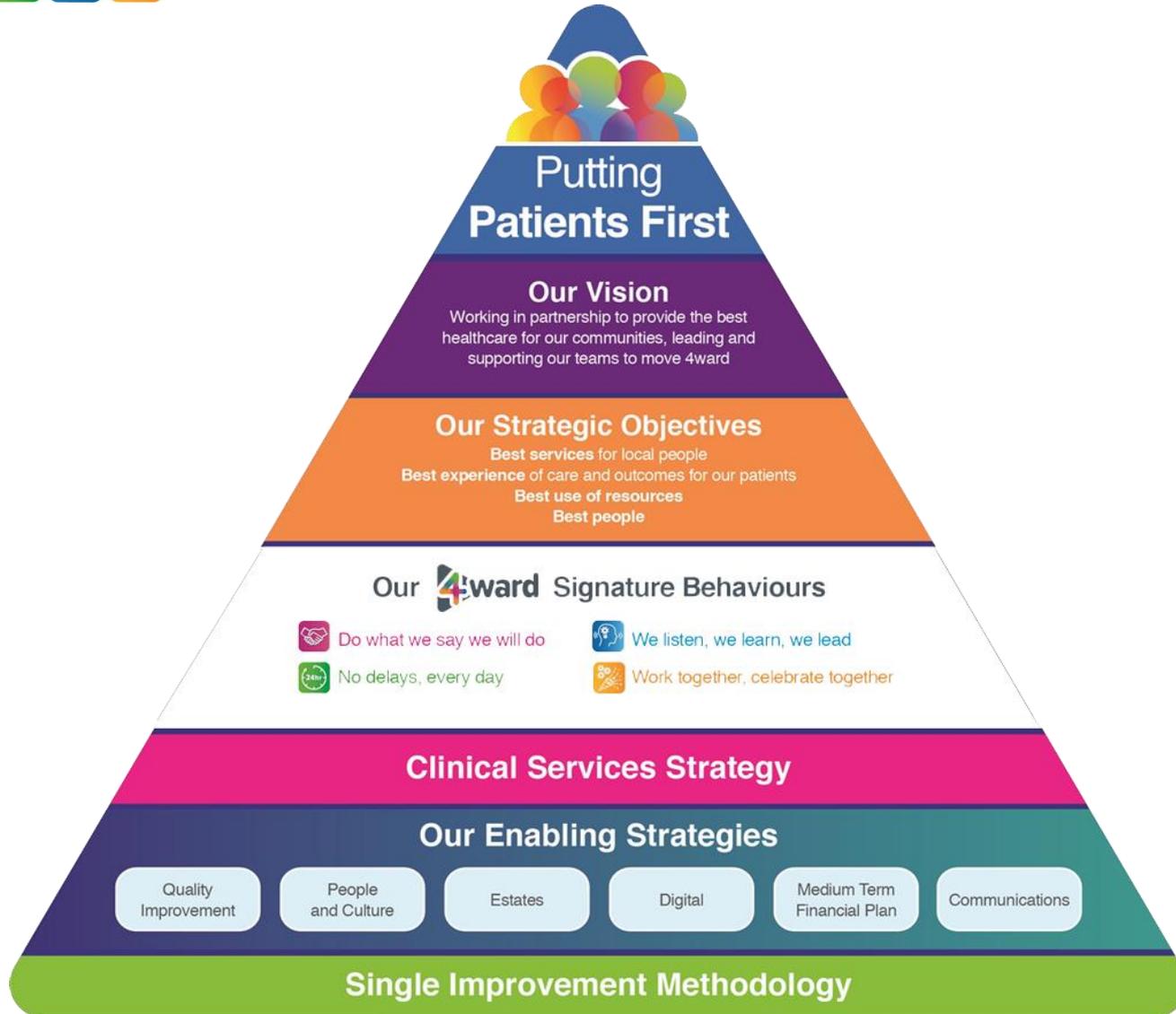
**Matthew Hopkins
Chief Executive**



Developing our Clinical Services Strategy



#PuttingPatientsFirst





Clinical Services Strategy



Worcestershire
Acute Hospitals
NHS Trust

Our five year plan to put the safest, highest quality hospital services at the heart of a network of excellent, sustainable, future-proof health and care services for the people of Worcestershire and neighbouring counties.

Consistent with, and supports, aims of Long Term Plan and STP

Five year vision underpinned by three year and 12 month plans



Important Points

- This is NOT about closing sites or services
- It is about making the most of our hospitals and focussing on the services that are best provided for patients by us
- Our health and care services have to change to meet the changing needs of our local population
- Some activity/services currently provided in our hospitals could be better provided closer to home for our patients
- Some highly specialised care (e.g. some complex cancer surgery) are better managed as part of a network /partnership. This might mean (for example) patients travelling to a specialist centre for their operation, but receiving the rest of their care locally



Timeline

- June / July 2019
 - Specialty teams produce five year vision for their services
- August 2019
 - Stakeholder engagement around emerging themes (including event at Chateau Impney)
- September 2019
 - Public and patient engagement event
 - Trust Board development sessions
- October 2019
 - Discussion of Clinical Services Strategy document by Trust Board
- November 2019 onwards
 - More detailed service plans developed, supported by implementation plans phased over 12 month/three year/five year timescales



Developing themes

We will play a principal and ambitious role in delivering:

- A comprehensive and responsive urgent and emergency care system across Worcestershire
- Dependable, high quality acute and specialist planned care from all our hospital sites, alone or in partnership
- Integrated care across acute and community teams in Worcestershire

Our imperatives include:

- Frailty – achieving better outcomes for people living with frailty and multi-morbidities
- Access – transforming the way our residents interact with healthcare services and reducing unnecessary time spent in hospital
- Cancer – delivering access to high quality cancer care
- End of life care – working with partners to respond to patients' needs and choices



Thank You

Any questions or comments?